Proposed Operating and Capital Biennium Budget

Fiscal Years
2020 and 2021

May 21, 2019
Budget Proposal Meets Council’s Proposed Priorities from April 11th’s Retreat

1. Public Safety: reduce EMS and Sheriff’s Office response times, reduce crime
2. Infrastructure: provide roads/infrastructure needs, reduce traffic congestion
3. Fiscal Stewardship: maintain triple A ratings, continue fiscally responsible framework, budget development criteria
4. Public Transit: work with Green Link to improve and expand bus service, provide multimodal options
5. Economic Development: improve economic development opportunities, provide large acre ready sites
6. Planning: adopt new comprehensive plan, improve top corridors and road safety
Major Emphasis

- Maintains average Fund Balance of $48 million
- Reflects proposed priorities of Council with emphasis on law enforcement and public safety
- Provides funding for the Affordable Housing plan
- Provides increased funding for public transportation
- Provides Cost of Living for employees and implementation of the classification and compensation plan currently being conducted
Action Taken Preparing FY2020/FY2021 Biennium Budget

- Services inventoried and all department budgets reviewed in an effort to:
  - Reduce unnecessary expenses
  - Realign resources where needed
- Reviewed all funds
- Minimized increase in General Fund operating accounts
## Proposed Budget
### Fiscal Years 2020 & 2021

<table>
<thead>
<tr>
<th></th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fiscal Year 2020</td>
<td>$302,818,951</td>
</tr>
<tr>
<td>Fiscal Year 2021</td>
<td>$304,366,105</td>
</tr>
<tr>
<td>Total Biennium</td>
<td>$607,185,056</td>
</tr>
</tbody>
</table>

*Includes all Funds*
Proposed Biennium Budget
Summarized by Fund

$607,185,056

FY2020 $302,818,951
FY2021 $304,366,105
Highlights of Proposed Biennium Budget

- Significant focus on Public Safety and Law Enforcement
- Major investment in infrastructure
- Intentional focus on maintaining sound fiscal condition
- $1 million per year to address Affordable Housing
- $4.5 million directed toward public transportation
## Highlights

### Public Safety

- Funding for upgrade of Sheriff’s Office Training Center
- Contractual funding to support the new CAD system
- Personnel service funding for Public Defender’s Office

### Personnel Requests

<table>
<thead>
<tr>
<th>Department</th>
<th>FY2020</th>
<th>FY2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sheriff’s Office</td>
<td>(Requested 20)</td>
<td>14 Deputies</td>
</tr>
<tr>
<td>Detention Center</td>
<td>(Requested 24)</td>
<td>12 Detention Officers</td>
</tr>
<tr>
<td>EMS</td>
<td>(Requested 24 field positions)</td>
<td>7 Paramedics</td>
</tr>
<tr>
<td></td>
<td></td>
<td>7 Emergency Medical Techs</td>
</tr>
<tr>
<td></td>
<td>(Requested 8)</td>
<td>4 Communication Specialists</td>
</tr>
<tr>
<td>Coroner’s Office</td>
<td>(Requested 3)</td>
<td>2 Deputy Coroners</td>
</tr>
<tr>
<td></td>
<td>(Requested 2)</td>
<td>1 Deputy Coroner</td>
</tr>
<tr>
<td>Forensics</td>
<td>(Requested 2)</td>
<td>1 Forensic Evidence Tech</td>
</tr>
<tr>
<td></td>
<td>(Requested 2)</td>
<td>1 DNA Analyst</td>
</tr>
<tr>
<td>Solicitor</td>
<td>(Requested 1)</td>
<td>1 Legal Investigator</td>
</tr>
<tr>
<td></td>
<td>(Requested 1)</td>
<td>1 Coordinator/Liaison for Law Enforcement</td>
</tr>
<tr>
<td>Probate Court</td>
<td>(Requested 1)</td>
<td>1 Service Representative</td>
</tr>
</tbody>
</table>
## Highlights

### Infrastructure Improvements

<table>
<thead>
<tr>
<th>Infrastructure Improvement Projects</th>
<th>Annual Investment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Neighborhood Drainage Improvements</td>
<td>$600,000</td>
</tr>
<tr>
<td>Water Quality Retrofit Projects</td>
<td>$1.15 million</td>
</tr>
<tr>
<td>Storm water Flood Projects</td>
<td>$2.3 million</td>
</tr>
<tr>
<td>Road Program</td>
<td>$12 million</td>
</tr>
</tbody>
</table>
Highlights
Fiscal Condition

- Maintains adequate reserves and meets standards to maintain Triple A bond ratings
- 2.5% salary adjustment for FY2020 and FY2021
- $2 million to implement Comp and Class study
- $7 million for vehicle/equipment replacements and additions for FY2020 and FY2021
- Grant matching funds of $200,000 per year
Highlights

Capital Projects & Economic Development

- $72.35 million in FY2020 for capital projects and $74.17 million in FY2021

- $2.2 million for FY2020 and $850,000 for FY2021 for Parks, Recreation, and Tourism capital projects

- Funding for Economic Development including $462,000 for Upstate Alliance and $3.05 million for GADC over the biennium
Capital Projects Included in FY 2020 & 2021 Biennium Budget

- Technological Improvements
  - Enhancements to operating systems
  - GIS projects
  - Imaging of Register of Deeds documents
  - Imaging of Probate Court documents

- Facility/Construction Projects
  - Replacement of Law Enforcement Ramp
  - HVAC Controls Upgrade for LEC Complex
  - HVAC Units for Animal Care
  - Upgrade of Sheriff’s Office Training Center
Capital Projects Included in FY 2020 & 2021 Biennium Budget

- Equipment Projects
  - Funding for vehicle replacements and additions
  - Replacement of Life Pak Monitors and Stretcher/Stair Chairs for EMS

- Parks, Recreation, and Tourism Projects
  - Parks and Pavilion renovations

- Infrastructure Projects
  - Road improvements

- County Office Building
General Fund Resources

- 56% of budgeted revenues derived from ad valorem taxes
- Intergovernmental, or State, revenues account for 13%
- County office fees and fines generate 20% of budget revenue
- Other miscellaneous revenue sources make up the remaining 11%
## General Fund Revenues

<table>
<thead>
<tr>
<th></th>
<th>FY2017 ACTUAL</th>
<th>FY2018 ACTUAL</th>
<th>FY2019 PROJECTION</th>
<th>FY2020 BUDGET</th>
<th>FY2021 BUDGET</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property Tax</td>
<td>$ 87,469,798</td>
<td>$ 91,489,401</td>
<td>$ 97,505,397</td>
<td>$ 102,380,667</td>
<td>$ 108,523,507</td>
</tr>
<tr>
<td>County Office Revenue</td>
<td>33,552,714</td>
<td>34,679,124</td>
<td>35,341,608</td>
<td>35,922,437</td>
<td>36,476,881</td>
</tr>
<tr>
<td>Intergovernmental</td>
<td>20,796,538</td>
<td>20,461,617</td>
<td>21,682,664</td>
<td>23,541,953</td>
<td>24,491,469</td>
</tr>
<tr>
<td>Other</td>
<td>6,183,575</td>
<td>9,352,508</td>
<td>7,018,295</td>
<td>6,762,957</td>
<td>6,818,888</td>
</tr>
<tr>
<td>Other Financing Sources</td>
<td>6,075,796</td>
<td>9,642,860</td>
<td>9,800,000</td>
<td>12,335,000</td>
<td>12,476,750</td>
</tr>
<tr>
<td><strong>TOTAL REVENUES</strong></td>
<td>$ 154,078,421</td>
<td>$ 165,625,510</td>
<td>$ 171,347,964</td>
<td>$ 180,943,014</td>
<td>$ 188,787,495</td>
</tr>
</tbody>
</table>
## General Fund Expenditures

<table>
<thead>
<tr>
<th></th>
<th>FY2017 ACTUAL</th>
<th>FY2018 ACTUAL</th>
<th>FY2019 PROJECTION</th>
<th>FY2020 BUDGET</th>
<th>FY2021 BUDGET</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and Benefits</td>
<td>$126,547,766</td>
<td>$131,677,834</td>
<td>$135,996,489</td>
<td>$144,277,343</td>
<td>$150,785,819</td>
</tr>
<tr>
<td>Operating Expenses</td>
<td>22,448,828</td>
<td>22,090,578</td>
<td>21,739,970</td>
<td>28,743,645</td>
<td>30,160,685</td>
</tr>
<tr>
<td>Contractual Agreements</td>
<td>3,589,586</td>
<td>3,515,789</td>
<td>3,526,770</td>
<td>3,578,436</td>
<td>3,426,914</td>
</tr>
<tr>
<td>Capital Outlay</td>
<td>182,859</td>
<td>217,147</td>
<td>27,981</td>
<td>212,813</td>
<td>197,813</td>
</tr>
<tr>
<td><strong>Total Recurring Expenditures</strong></td>
<td><strong>$152,769,039</strong></td>
<td><strong>$157,501,348</strong></td>
<td><strong>$161,291,210</strong></td>
<td><strong>$176,812,237</strong></td>
<td><strong>$184,571,231</strong></td>
</tr>
<tr>
<td>Other Financing Uses</td>
<td>6,750,314</td>
<td>6,534,499</td>
<td>7,787,034</td>
<td>8,272,791</td>
<td>8,458,518</td>
</tr>
<tr>
<td><strong>TOTAL EXPENDITURES</strong></td>
<td><strong>$159,519,353</strong></td>
<td><strong>$164,035,847</strong></td>
<td><strong>$169,078,244</strong></td>
<td><strong>$185,085,028</strong></td>
<td><strong>$193,029,749</strong></td>
</tr>
</tbody>
</table>
Fund Balance Projection

<table>
<thead>
<tr>
<th>Year</th>
<th>Actual</th>
<th>Projected</th>
<th>Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY2017</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FY2018</td>
<td></td>
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<tr>
<td>FY2019</td>
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<tr>
<td>FY2020</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FY2021</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Proprietary Funds

ENTERPRISE FUND
BIENNIAL BUDGET $50,149,004
FY2020 $27,903,820
FY2021 $22,245,184

INTERNAL SERVICE FUND
BIENNIAL BUDGET $87,069,025
FY2020 $44,135,599
FY2021 $42,933,426
Budget Adoption Process

May 21  
1\textsuperscript{st} Reading – FY2020 and FY2021 Ordinances

May ___  
Budget Workshop(s)

June 4  
2\textsuperscript{nd} Reading – FY2020 and FY2021 Ordinances

June ___  
Budget Workshop(s)

June 18  
3\textsuperscript{rd} Reading/Public Hearing – FY2020 Ordinance

July 16  
3\textsuperscript{rd} Reading/Public Hearing – FY2021 Ordinance
Biennium Budget Summary

- Meets Requirements to Maintain Triple A Ratings
- Addresses Council’s Proposed Priorities and Goals
- Increases Personnel in Public Safety area
- Enhances Funding for Public Transportation
- Addresses Affordable Housing
- Attends to Capital Needs
- Tackles Comp and Class issues
- Requires No Property Tax Increase