

353(GS)Training, General.

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HEADQUARTERS 81st DIVISION,
Camp Sevier, Greenville, S. C.

June 17, 1918.

TRAINING MEMORANDUM:

No. 78.

1. In order that the training of the Infantry Brigades may proceed uniformly, the following General Schedule will be followed:
2. It is desired that at the end of each week of training, the regiments may have reached a certain standard of training. To attain this standard, the greatest latitude will be allowed commanders, and they will be held responsible for results.
3. General Orders No. 24, Camp Sevier, May 22, 1918, will be followed as far as applicable, variations being freely made whenever necessary for target practice, marches, bivouacs, night exercises or other special work.
4. General Infantry training will take precedence over every class of specialist instruction until the mass of recruits is brought under good discipline and is reasonably well grounded in close and extended order drill, musketry and marching. Snap and precision will be especially exacted.
5. Specialist platoons and companies will be trained in accordance with Training Memorandum No. 76, and additional instructions to be issued.
6. Permanent organization of platoons and sections will be promptly accomplished, and every effort made to preserve the integrity of units. It should be realized that platoons must often be commanded by sergeants, and that all non-commissioned officers must be trained to exercise command and assume responsibility.
7. It is the purpose to start range practice on July 5th, and therefore the preliminary instruction is included in the first two weeks course. Range practice will not be exclusive of other instruction, but will be carried on concurrently therewith. Individuals and units will be kept on the range only for the minimum time necessary for the firing. The time when men are not at the firing points will be utilized as far as possible for additional preliminary drills, gallery practice, or other instruction.
8. The following table will be followed as a general guide as to the progress to be expected:

1st Week (ending June 22, 1918)

- School of the Soldier and Squad, with arms.
- School of the Company (simple movements in close order).
- Fitting of shoes, clothing, and equipment.
- Short marches without pack, followed by foot inspection.
- Preliminary musketry exercises.
- Military Calisthenics and athletic tests (Training Memo.#77).
- Interior Guard Duty, beginning.
- Care of arms and equipment.

2nd Week (ending June 29, 1918.)

- School of Company (close and extended order).
- School of the Battalion.
- Marches with packs (followed by foot inspection).
- Preliminary musketry.
- Military Calisthenics and athletic tests.
- Simple exercises in attack and defense, and Minor Tactics in connection with marches.

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2nd Week (ending June 29, 1918), Cont'd.

Pitching shelter camp.
Battalion Ceremonies.
Bayonet Training, preliminary.
Review of 1st week's training.

3rd Week (ending July 6, 1918).

Completion of preliminary musketry instruction and beginning range practice.
Continuation of training outlined under 2nd week.
Shelter tent camp Bivouac.
Individual cooking.
Use of Intrenching Tools.
Bayonet Training.

4th Week (ending July 13, 1918.)

Range practice.
Continuation of 3rd weeks Course.
Field Engineering and Intrenchment.

9. Recruits, even if not well instructed, will habitually be put in ranks for all drills and ceremonies. There will be battalion or regimental parades at least twice per week after the first week, and escort to the color will also be practiced.

10. Saturday mornings will usually be devoted to review and inspection, and tests of units and individuals. As many tests as practicable will be of a competitive nature and results will be bulletined. Graphic progress sheets will be kept, showing the progress of individuals in section and platoon, of platoons in the company, of the company in battalion, and of the battalion in the regiment. Copies of these progress sheets should be posted on bulletin boards. Attention is directed to Training Circular No. 8, War Department, the spirit of which is to be followed.

11. Every effort will be made to instill esprit de corps and morale. To this end conferences and lectures will be held, and men made to feel that they are members of an excellent organization second to none in any army. Collective singing and athletic games will be encouraged. Smartness, alertness and snap will be instilled at all times.

12. The training in grenade throwing and gas defense (which are part of the routine training of every infantry soldier) are omitted from the table, but will be taken up as soon as practicable in the judgment of brigade commanders. Automatic rifle training will be covered by other orders.

13. The 306th Engineers will follow the course laid down for infantry regiments, adding thereto such technical training as may be practicable in the limited time available.

14. Program for the week's and day's work will be carefully thought out and their execution preceded by conferences which instructors will attend. Full use will be made in these conferences and at other times of the foreign officers assigned as advisors.

15. It is considered that the Division has now reached the critical stage of its training and that the next few weeks will determine whether we are to have an efficient fighting force or not. We must all be prepared for happenings that have a tendency to discourage us, and must make up our minds now that we are going to surmount all obstacles and have the finest division in the service.

BY COMMAND OF BRIGADIER GENERAL McIVER:

OFFICIAL:

ARTHUR E. AHRENDS,
Major, Infantry, W. A.,
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