The State of South Carolina.

EXECUTIVE DEPARTMENT

CHARTER
BY THE SECRETARY OF STATE

WHEREAS

J. W. RAWLINGS and W. LOUIS WILLIAMS

both of

Greenville, South Carolina

did on the

27th day of Jar

, 1956 , file with the Secretary of State a written Declaration,

signed by themselves, setting forth:

FIRST: That their names and residences are as above given.

SECOND: That the name of the proposed corporation is RAWLINGS-WILLIAMS TIRE & OIL COMPANY, INC.

THIRD: That the principal place of business is Greenville, South Carolina

FOURTH: That the general nature of the business which it is proposed to do is

To deal in, at wholesale and/or retail, tires, oil and accessories for motor vehicles; To purchase, take, receive, lease or otherwise acquire, own, hold, improve, use and otherwise deal in and with real or personal property, or any interest therein, wherever situated. To sell, convey, mortgage, pledge, lease, exchange, transfer and dispose of all or any part of its property and assets. To make contracts pertaining to the foregoing purposes and pertaining to or incident to all powers which the corporation has. To incur liabilities, borrow money at such rates of interest as the corporation may determine, issue its notes, bonds, and other obligations, and secure any of its obligations by mortgage or pledge of all or any of its property, franchises and income. To lend money for its corporate purposes invest its funds from time to time, and take and hold real property and tangible and intangible personal property as security for the payment of funds so loaned or invested. To acquire by purchase, subscription or otherwise, and to own, hold, sell, assign, transfer, mortgage, pledge, exchange or otherwise dispose of, and to deal in and deal with shares of capital stock, bonds, debentures, obligations, evidences of indebtedness and securities issued by any public or private corporation, government or municipality, or otherwise, and other property, real and personal, and to pay cash therefor or to issue in exchange therefor the shares of capital stock, bonds, notes, debentures or obligations or evidences of indebtedness of the corporation. To conduct ions or evidences of indebtedness of the corporation. To conduct its business, carry on its operations, and have offices and exercise the powers granted in any state, territory, district, or possession of the United States, or in any foreign country; to purchase, take, receive or otherwise acquire, hold, own, pledge, transfer, or otherwise dispose of its own shares. To enter into any lawful arrangement for sharing profits, union of interest, reciprocal association, or cooperative association with any corporation, association, partnership, individual, or other legal entity, for the carrying on of any business. the purpose of which is similar to the purposes set forth in the foregoing enumeration, and to enter into any general or limited partnership, the purpose of which is similar to such purposes. To have and exercise all powers necessary or convenient to effect any or all of the purposes for which the corporation is organized.

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