The State of South Carolina, | CHARTER

EXECUTIVE DEPARTMENT

BY THE SECRETARY OF STATE

WHEREAS.

W. R. PHILLIPS, 6820 Forest Park Road, Dallas, Texas; R. CECIL MURRAY, 6820 Forest Park boad, Dallas, Texas; M. C. BARBER, Republic National Bank Building, Dallas, Texas.

did on the

Tune

, 19 59 , file with the Secretary of State a written Declaration,

2nd signed by themselves, setting forth:

FIRST: That their names and residences are as above given.

SECOND: That the name of the proposed corporation is

day of

RUBBER & TIRE MATERIALS COMPANY OF SOUTH CAROLINA

THIRD: That the principal place of business is C. T. Corporation System, GREENVILLE, S. C.

FOURTH: That the general nature of the business which it is proposed to do is

To manufacture, process, buy, sell, store, assemble, import, export, repair and deal in and with, at wholesale and retail, rubber tires and tubes, and tures and tubes of every kind and description, rubber goods, accesseries, supplies, devices, appurtentances, equipment and sundries of every kind and description, for automobiles, trucks, motorgyales, motor weblales and other vehicles and an equipment and sundries of every sind and description, for automobiles, trucks, motorcycles, motor vehicles and other vehicles and conveyances of every make and description.

To manufacture, purchase or otherwise acquire, invest in, own, mortgage, pledge, sell, assign and transfer or otherwise dispose of, trade, deal in and deal with goods, wares and merchan-dispose of property of assign and description dise and personal property of every class and description.

To acquire, and pay for in cash, stock or bonds of this derporation or otherwise, the good will, rights, assets and property, and to undertake or assume the whole or any part of the obligations or liabilities of any person, firm, association or corporation poration.

To acquire, hold, use, sell, assign, lease, grant ligenses in respect of, nortgage or otherwise dispose of letters patent of the United States or any foreign country, patent rights, ligenses and privileges, inventions, improvements and processes, and privileges, inventions, repeating to be useful to supprights, trade-marks and trade names, relating to or useful in connection with any business of this corporation.

To acquire by purchase, subscription or otherwise, and to receive, hold, own, guarantee, sell, assign, exchange, transfer, mortgage, pledge or otherwise dispose of or deal in and with any of the shares of the capital stock, or any voting trust certificates in respect of the shares of capital stock, scrip, warrants, ficates in respect of the shares of capital stock, scrip, warrants, rights, bonds, debentures, notes, trust receipts, and other securities, obligations, choses in action and evidences of indebtedness or interest issued or created by any corporations, joint stock com-panies, syndicates, associations, firms, trusts or persons, public or private, or by the government of the United States of America; or by any foreign government, or by any state, territory, province, municipality or other political sub-division or by any governmental municipality or other political sub-division or by any governmental agency, and as owner thereof to possess and exercise all the rights, powers and privileges of ownership, including the right to execute consents and vote thereon, and to do any and all acts and things necessary or advisable for the preservation, protection, improvement and enhancement in value thereof.

To enter into, make and perform contracts of every kind and description with any person, firms, association, corporation, municipality, county, state, body politic or government or colony or dependency thereof.

To borrow or raise moneys for any of the purposes of the corporation and, from time to time without limit as to amount, to draw, make, accept, endorse, execute and issue promissory notes, drafts, bills of exchange, warrants, bonds, debentures and other negotiable or non-negotiable instruments and evidences of indebtedness, and to secure the payment of any thereof and of the interest thereon by mortgage upon or pledge, conveyance or assignment in trust of the whole or any part of the property of the corporation rty of the corporation, whether at the time owned or thereafter acquired, and to sell, pledge, or otherwise dispose of such bonds or other obligations of the corporation for its corporate purposes.

To loan to any person, firm or corporation any of its surplus funds, either with or without security.

(Continued on next page)

For Cancellation & this charter see Deed Back 654 Jage 106 BATISFIED AND CANCELLED OF RECORD

9th DAY OF July